2011 Financial Highlights





Strong Credit Ratings

Credit Ratings - Short-Term

Prime-1 / A-1+ / F1+

Moody's / Standard & Poor's / Fitch

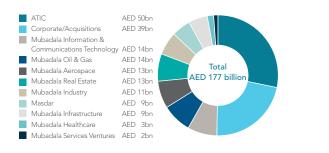
Credit Ratings - Long-Term

Aa3/AA/AA

Moody's / Standard & Poor's / Fitch

Delivering a diversified portfolio

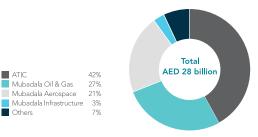
Total Assets - Operating Segment Split



Operating income

Operating income was **AED 1.2 billion** in 2011 compared to AED 2.6 billion in 2010, reflecting additional investments in semiconductor manufacturing capacity as well as research and development expenditures.

Contribution to Total Revenues



Total comprehensive income

Total comprehensive income attributable to the owner of the Group was a loss of **AED 4.2 billion** compared to a loss of AED 338 million in 2010. This was primarily driven by negative fluctuations in the fair market value of Mubadala's financial investments, as well as a reduction in the market value of certain real estate holdings, both impacted by market volatility.

